

STREET CLEANSING AND HORTICULTURE SERVICES

Councillor Sir Beville Stanier

Cabinet Member for Waste and Licensing

1 Purpose

- 1.1 Work began in January 2018 to determine how the existing street cleansing and horticultural contract and services could be delivered when the current contract expires in January 2020.
- 1.2 The attached report and background information, as well as the appendices in the confidential part of the agenda were considered by the Environment and Living Scrutiny Committee on 24 July, 2018 and by Cabinet on 12 September, 2018, following the recent appraisal process for future service delivery.

2 Recommendations

Council is recommended to:

- 2.1 Approve an option* for the delivery of street and horticultural services from January 2020, which will be either:
- (i) Delivery Option 1.A - or
 - (ii) Delivery Option 3

* Note: Cabinet will consider the above 2 options on 12 September. Cabinet's recommendation on a preferred option will be reported verbally to the Council meeting.

- 2.2 Subject to recommendation 2.1, note that a funding proposal relating to the approved option will be developed and then reported to Council as part of the Capital Programme Update 2019/20 to 2022/23..

3 Executive summary

- 3.1 The attached report and background information, as well as the appendices in the confidential part of the agenda were considered by the Environment and Living Scrutiny Committee on 24 July, 2018. Members sought more information on various aspects of the report and were informed on:-
- Management of current in-house waste collection workforce at Pembroke Road and vehicle waste transfer notes.
 - Central Bedfordshire's experience of becoming unitary in 2009 and the effect on their waste, horticultural and street cleansing services.
 - Current performance of the two suppliers.
 - The impact of each option in a single unitary scenario.
- 3.2 The Scrutiny Committee appreciated the importance of the Street and Horticultural contract and noted the significance it had as a customer-facing service. After further discussion, Members of the Committee recommended to Cabinet that Delivery Option 1.A should be recommended to full Council as the preferred option for future service delivery as it provided the greatest opportunities balanced with cost, flexibility and service quality.
- 3.3 Cabinet on 12 September, 2018, will be considering the same report (attached). Based on the New Delivery Models Scoring Matrix (Appendix B, confidential part of the agenda), the two highest scoring options are:
- Delivery Option 1.A
 - Delivery Option 3

3.4 Following consideration of the options, Cabinet have been asked to make a recommendation to full Council on the preferred option for the delivery of street and horticultural services from January 2020. This recommendation will be reported verbally to the Council meeting on 19 September 2018.

4. Options Considered / Reasons for Recommendations

4.1 These are covered in the confidential report.

5. Resource Implications

5.1 Costs for implementation of all options are outlined in the report. All options set out carry significant investment from the Council and will need to be included as part of the 2019/20 Capital programme. Following approval to pursue a single option, a fully worked up capital bid will be made. It should be noted that approval of a preferred option will require tacit approval of the capital funding bid that will come forward as part of the budget setting process.

5.2 The preferred solution will also require 'implementation' costs that will need to be developed as part of the capital programme.

5.3 Internal resource and expertise has been identified within the organisation, to take forward the project, this is likely to require temporary backfill during specific stages of the project, to ensure that there is no service impact due to the transition to the new way of working.

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